



OFFICE OF THE GOVERNOR

July 29, 2020

Warren E. Buffett, CEO
Berkshire Hathaway Inc.
3555 Farnam Street
Omaha, NE 68131

Gregory E. Abel, Chairman
Berkshire Hathaway Energy
666 Grand Avenue
P.O. Box 657
Des Moines, IA 50306-0657

Stefan Bird, President and CEO
Pacific Power
825 NE Multnomah Street
Portland, OR 97232

Dear Mr. Buffett, Mr. Abel, and Mr. Bird,

Since time immemorial, the indigenous peoples of the Klamath Basin have stewarded the Klamath River, the second-largest river in California and once the third-biggest salmon-producing river on the west coast. It served as a centerpiece of community, culture, and sustenance. Then beginning 100 years ago, construction of dams threatened this way of life, devastated salmon runs and altered the characteristics of the river itself. A century later, the river is sick, and the Klamath Basin tribes are suffering.

We stand at an unprecedented moment of reckoning about our past and, more importantly, our future. In this moment, we have the opportunity and obligation to see

ourselves clearly and decide whether we are living up to the values that I firmly believe all Californians stand for: equity, inclusion and accountability.

The Klamath River dam removal project is a shining example of what we can accomplish when we act according to our values. For several years, the Klamath River Renewal Corporation (KRRRC) has been working with engineers, restoration planners, and scientists to prepare to remove four obsolete dams in the middle of the Klamath River to restore hundreds of miles of salmon habitat. This collaborative effort is a product of a historic settlement agreement among the states of California and Oregon, the Yurok and Karuk tribal nations, PacifiCorp and several other key stakeholders.

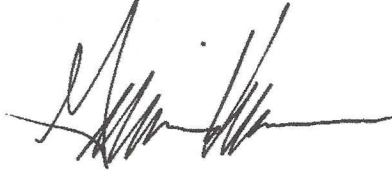
With the signing of the amended Klamath Hydroelectric Settlement Agreement in Yurok Country in 2016 and the ruling on license transfer by the Federal Energy Regulatory Commission (FERC) earlier this month, we have never been closer to removing these now-obsolete dams to restore the river on which the Klamath Basin tribes so directly depend. The State of California is an active and committed partner in this effort and has secured \$250 million in public funding to remove these dams. In collaboration with the State of Oregon, we have worked closely with the KRRRC to plan and oversee their careful removal. KRRRC has worked diligently with PacifiCorp to manage this process and ensure the company's questions and concerns are addressed.

PacifiCorp's commitment and ongoing partnership is essential to this historic initiative. PacifiCorp and its ratepayers will benefit from this publicly-funded dam removal when compared to a lengthy and costly process to relicense these outmoded dams under complex federal regulations. Your personal leadership on behalf of this remarkable environmental and cultural restoration is essential at a moment when other investor-owned corporations are standing up to redress historical inequities.

If we are serious about addressing the needs of the historically dispossessed, it is up to us to listen, respond and make meaningful sacrifices to create a more equitable California. Tribal communities have been advocating for these changes for decades. We are finally listening. Now, we must take this opportunity to respond by expediting the process to remove these dams.

With your leadership and our close collaboration, in two years' time, we can stand together with our tribal partners in the Klamath Basin to witness the largest river restoration project of its kind in American history. We must meet this moment together. I urge you to promptly accept FERC's invitation to move this project to completion and continue to partner with us to make this a reality.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gavin Newsom', with a long horizontal line extending to the right.

Gavin Newsom
Governor of California

CC: Governor Kate Brown, State of Oregon